

Collaboration

MICHAEL BERNSTEIN

CS 376

CSCW: Computer-supported cooperative work

- The traditional definition...
 - Computer-supported: technology is mediating the conversation
 - Cooperative: typically teams or groups of coordinating people
 - Work: tasks, as opposed to play or socializing

Time

Synchronous

Asynchronous



Colocated

Space

Remote

Goals and theory

Distance matters

[Olson and Olson, HCI Journal '00]

“If, as it is said to be not unlikely in the near future, the principle of sight is applied to the telephone as well as that of sound, earth will be in truth a paradise, and distance will lose its enchantment by being abolished altogether.”

– Arthur Mee, 1898

But...colocated software engineering teams outperform the company average by 2:1.

Distance matters

[Olson and Olson, HCI Journal '00]

- So what happened?
 - Remote collaboration is still not nearly as performant as in-person collaboration
- Sources of failure
 - **Common ground:** knowledge that people have in common and know they have in common
 - **Coupling:** how complex the work interdependencies are
- Challenges looking forward: time zone and cultural separation

Why do CSCW applications fail?

[Grudin, CSCW '94]

- Disparity between who does the work and who gets the benefit
 - Project wikis — manager benefits, employees contribute
- Failure to reach critical mass
 - Tragedy of the commons: it's rarely in a single user's best interest to use a new CSCW system

Social translucence

[Erickson and Kellogg, TOCHI '00]

- Give people enough information to let natural social cues take over
- Socially translucent systems embody this approach
 - **Awareness:** others' activity can be seen
 - **Accountability:** others know that their activity can be seen
- Why not **socially transparent** systems?
 - “Michael Bernstein looked at your Facebook profile for four hours yesterday!”

The intellectual challenge of CSCW [Ackerman, HCI Journal 2000]

- CSCW has made clear what the social requirements should be; why aren't we done?
- The core problem is a **socio-technical gap**
 - The distance between what we know we must support socially...
 - And what we can support technically

Beyond being there

[Hollan and Stornetta, CHI '92]

- Computer-mediated communication aims to be indistinguishable from being there
 - e.g., “Could Skype be like sitting in your room?”
- Argument: being there is impossible (or at least unlikely). Instead, we should design **beyond being there**
 - e.g., “How could Skype bring you closer to someone in ways that an in-person conversation never could?”

Distributed cognition

[Hutchins, '95]

- Theory: social and physical environments, not just people, can exhibit intelligence
- Source: ethnography on the navigation bridge of Navy ships
 - Intelligent navigation is emergent — from people who coordinate via structured codes, and from their tools
 - Intelligent navigation does not reside within any single individual

Coordination and awareness

The coordinator

[Winograd, HCI Journal '88]

- Thesis: language is the primary dimension of cooperative activity
- Speech act theory suggests that language can be modeled as a set of actions: commit the speaker to a truth, direct the listener...

C O N V E R S E	
OPEN CONVERSATION FOR ACTION	REVIEW / HANDLE
Request	Read new mail
Offer	Missing my response
	Missing other's response
OPEN CONVERSATION FOR POSSIBILITIES	
Declare an opening	My promises/offers
	My requests
ANSWER	Commitments due: 24-Sep-84
NOTES	Conversation records

Awareness in shared workspaces

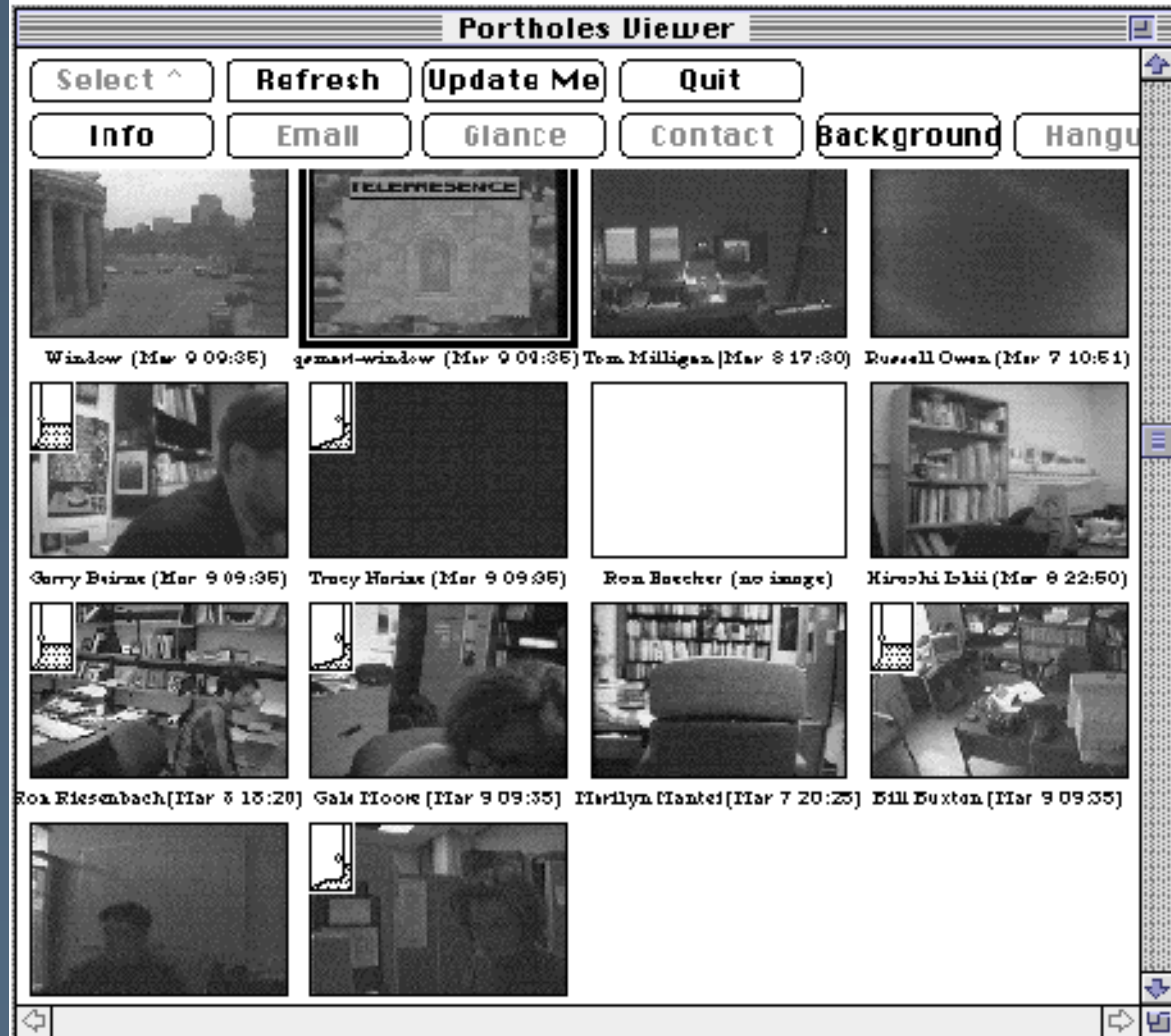
[Dourish and Bellotti, CSCW '92]

- **Awareness is understanding the activities of others**
 - Explicit awareness: code checkins, email broadcasts
 - Permissions awareness: roles
- This paper introduced **shared feedback**: automatically collect and broadcast implicit events to all participants (e.g., IM status, GDocs)

Portholes

[Dourish and Bly, CHI '92]

- ...yes, group video chat was invented in 1992.
- Their vision: always-on video for awareness purposes



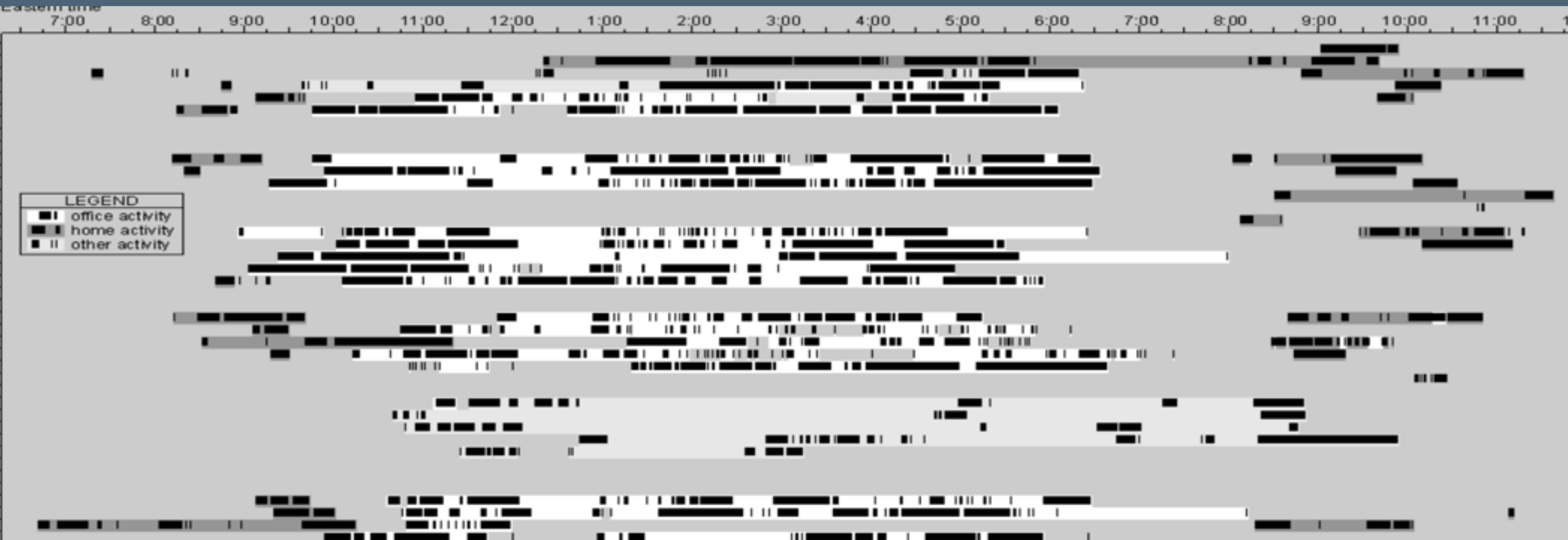
GroupKit

[Roseman and Greenberg, TOCHI '96]

- A fun mix of topics in this course
 - Design and creation: programming toolkits
 - Social computing: CSCW
- Groupware programming abstractions
 - RPC broadcast between application instances
 - Data sharing
- Groupware UI widgets
 - Logged-in participants
 - Remote mouse pointers
 - Multiuser scrollbar

Visualizing work rhythms

[Begole et al., CSCW '02]



Colors represent places (e.g., at home 8-9am)

Multi-user input techniques

Clearboard

[Ishii and Kobayashi, CHI '92]

- Collocated eye gaze and canvas



Pick-and-drop

[Rekimoto, UIST '97]

- The original Bump idea
- Share files between...
 - My phone and yours
 - My phone and the projector



Conflict resolution in tabletops

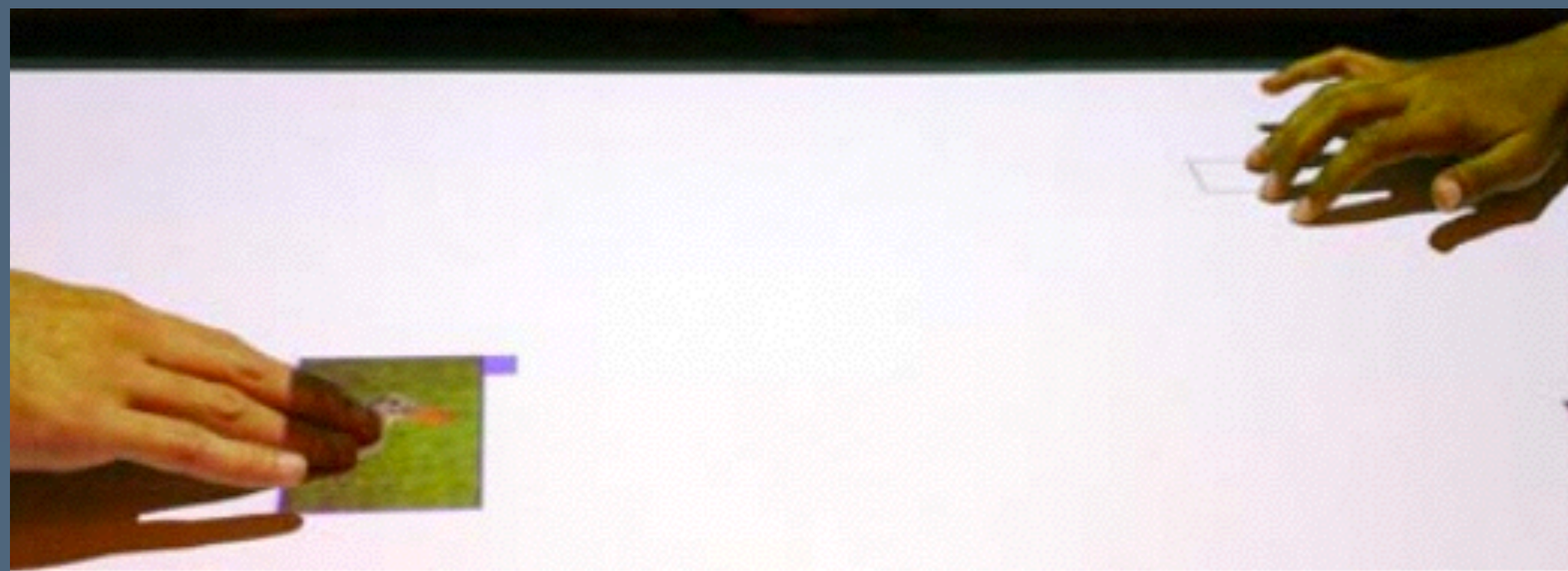
[Morris et al., CSCW '04]

- What happens when we both reach for the same object on our tablet or surface?
- Where do we perform UI locking?
 - At the element level?
 - At the global level?
- How do we resolve conflicts?
 - First finger down?
 - Majority rules?

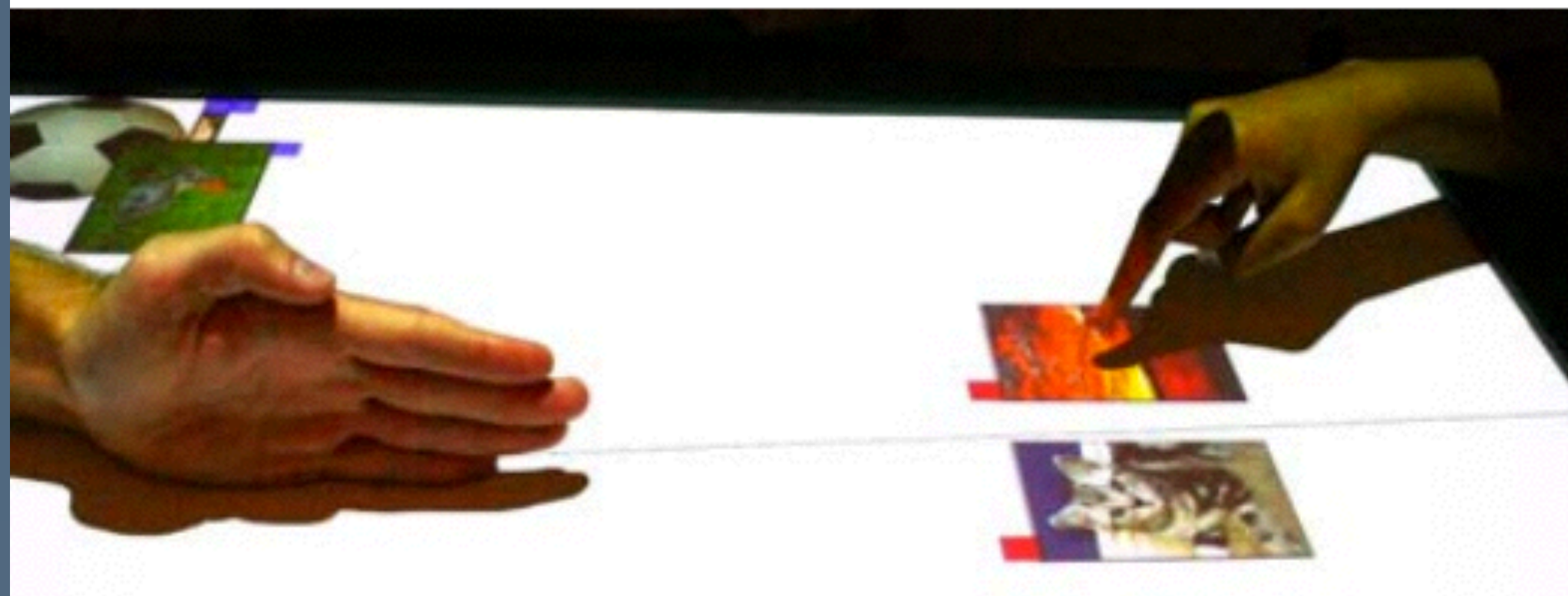
Cooperative gestures

[Morris et al., CHI '06]

- Multi-user gestures can help disambiguate individual users' intent



Throw and receive
Makes targeting easier



Pull
Partner disambiguates the target

Time

Synchronous

Asynchronous



Colocated

Space

Remote